



At CEMEX, we recognize the importance of appropriate and responsible water management and water conservation. In many parts of the world, freshwater resources are under stress aggravated due to the impacts of climate change, and access to sufficient quantities of clean water, qualified as a human right, is already constrained by competing priorities.

CEMEX is aware of the importance of water in our industry and is fully committed to carrying out our business activities in a sustainable and innovative manner, minimizing pressure on water resources and covering three essential aspects such as resource availability, resource quality and ecosystem integrity. To meet this commitment, a comprehensive approach beyond operational impacts that include social, environmental, and economic aspects has been developed. In particular, we will:

- Ensure compliance with all relevant legislation and statutory codes of practice.
- Maximize our water efficiency by managing our water consumption and by implementing a more sustainable use of our water sources, with a focus on preserving freshwater.
- Monitor, review, assess and disclose our water efficiency performance against measurable targets in alignment with the UN Sustainable Development Goals (SDGs) and industry best practices, to drive continuous improvement and openly report the results achieved, under the Global Cement and Concrete Association (GCCA) as well as other International Organizations.
- Actively pursue a policy of pollution prevention and reduce to a practical minimum the environmental impacts of discharges to water ecosystems from our operations.
- Responsibly manage the water resources within our sites, to protect ecosystems, and biodiversity and to maximize our contribution to nature.
- Establish constructive relationships and working networks with local stakeholders to tackle shared water challenges, including water, sanitation, and hygiene, and identify joint solutions for the protection of our common water resources.
- Partner with governments, public authorities, other businesses and civil society organizations to advance the body of knowledge, awareness, education, and tools.
- Improve understanding of the complex relationship between water and other relevant sustainability topics such as energy use.

Through harnessing our internal experience, a Corporate Water Strategy has been developed for CEMEX to guide these courses of action that focus on the implementation of water optimization plans, mainly in water stress areas.

Everyone who works for CEMEX is encouraged to demonstrate responsible behaviors in the management and stewardship of water resources. We are committed to keep providing training efforts, so managers and employees are provided with top-level endorsement and the necessary resources for instruction, training and supervision to implement water optimization plans that help meet these commitments and to periodically review the progress achieved.

A handwritten signature in blue ink, appearing to read "Fernando", with a stylized flourish at the end.

Fernando Gonzalez Olivieri  
Chief Executive Officer

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