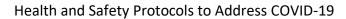


Vehicle Operation Protocol

CEMEX Protocol	Protocol for Vehicle Operation due to ongoing measures related to
	COVID-19 scenario.
Purpose of the	This protocol provides a recommended preventive measures for
Protocol	Vehicle Operation during a Pandemic scenario of COVID-19.
Who does this protocol	This protocol applies to all CEMEX's operations. The Plant
apply to	RRT/managers/employees/drivers/haulers contractors should take
	responsibility for implementing it.
Disclaimer	This protocol was prepared by CEMEX based on the
	recommendations of the World Health Organization (" WHO "),
	external consultants and the experience of the company itself.
	CEMEX is not responsible for the result of the implementation of the
	protocol and in no way guarantees the effectiveness of this material
	to prevent or reduce CORONAVIRUS (COVID-19) infections among its
	employees or officials. Authorization to use this material is
	exclusively and limited to consultation. No person or entity will be
	able to use this material, in whole or in part, for publicity,
	advertising and/or promotion in any material or media, for any
	company, products or services.
	Copyright ©2020 Cemex Innovation Holding AG.

I. Veh	icle Operation
1.	Maintain cleanliness and hygiene in the cab, clean and disinfect the steering wheel, door handles, frequently used levers and buttons, seats and in general anything you usually touch with your hands.
1.1	Whenever entering the cabin it is recommended to spray shoe/boot soles with a chlorine-based solution and wash/sanitize hands.
1.2	Truck cabins should be cleaned after every shift. If using a cleaning crew, train and equip them appropriately including posting a "This cabin has been sanitized" card or sign.
1.3	Clean vehicles frequently and include discharge controls, clamps & clips, and other needed equipment where possible.
1.4	When cleaning the cab, it is advisable to let it ventilate (10 minutes).
1.5	If sharing a vehicle, before handing over for the next shift, disinfect the keys, cab, door handles, etc. and any other items that have been assigned for your work.
1.6	Dispose of any tissue or other waste in a closed bin.
2.	When driving, keep windows half-open for ventilation.
3.	Try to have a sanitizing solution available.





I. Vehicle Operation

4. Do not operate or board equipment that has not been specifically assigned to you.