

February 9, 2023

Ordinary General Shareholders Meeting CEMEX, S.A.B. de C.V. Present.

Having analyzed the CEMEX, S.A.B. de C.V.'s ("CEMEX" or the "Company") Chief Executive Officer's Report that will be presented to CEMEX's Ordinary General Shareholders Meeting, in relation to the year ended on December 31, 2022, CEMEX's Board of Directors (the "Board"), by unanimous decision in the meeting held on February 9, 2023, agreed to express its opinion in the following terms:

Pursuant to the unqualified opinion issued by the external audit firm KPMG, Cárdenas Dosal, S.C. relating to CEMEX and its subsidiaries' individual and consolidated Financial Statements, the Board of Directors considers that:

- i. The policies and accounting and information criteria that the Company and its subsidiaries have applied are adequate and sufficient, considering their respective particular circumstances.
- ii. The policies and accounting and information criteria have been applied consistently in the Financial Statements and others that form part of the Chief Executive Officer's Report referred to in article 172 of the Mexican General Law of Business Corporations (*Ley General de Sociedades Mercantiles*); therefore, in the opinion of the Board of Directors, they reasonably reflect the financial situation and results of the Company and its subsidiaries individually and on a consolidated basis.

This opinion was prepared with the support from the Audit Committee, which in all its sessions had the presence of the External Auditors, and analyzed the financial, income, cash flow and changes in capital statements, as well as their notes, for the fiscal year 2022.

Sincerely,

By the Board of Directors CEMEX, S.A.B. de C.V.

Rogelio Zambrano Lozano Chairman Roger Saldaña Madero Secretary

This is an unofficial translation for informational purposes only. The documents available in Spanish are the official documents that will be presented during the Ordinary General Shareholders Meeting on March 23, 2023.