

Sustainability Principles	Performance Indicators	Unit of expression	2015	2016	2017	2018	2019	2020
<b>Environmental Management Systems</b>	<b>1.1</b> % of production sites covered certified EMS	<b>% of production sites</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	
<b>Waste minimisation</b>	<b>1.2</b> Kg of waste to landfill as a proportion of production output	<b>kg per tonne</b>	<b>0.64</b>	<b>0.30</b>	<b>0.25</b>	<b>0.27</b>	<b>0.10</b>	
<b>Emissions (excluding CO<sub>2</sub>)</b>	<b>1.3</b> Number of convictions for air and water emissions per annum	<b>Number per annum</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>	
<b>Quality &amp; Performance</b>	<b>1.4</b> % of production sites covered by a UKAS certified 9001 quality management system	<b>% of production sites (and absolute number)</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	
<b>Energy Efficiency</b>	<b>2.1</b> Energy used in production as a proportion of production output	<b>kWh per tonne</b>	<b>9.91</b>	<b>9.21</b>	<b>9.62</b>	<b>10.07</b>	<b>10.45</b>	
<b>CO<sub>2</sub> Emissions (Production)</b>	<b>2.2</b> CO <sub>2</sub> emissions as a proportion of production output	<b>kg CO<sub>2</sub> per tonne</b>	<b>3.16</b>	<b>2.69</b>	<b>2.72</b>	<b>2.29</b>	<b>2.07</b>	
<b>CO<sub>2</sub> Emissions (Transport)</b>	<b>2.3a</b> Average delivery distance travelled per tonne (from factory gate to customer)	km	<b>Road</b>	<b>90.37</b>	<b>89.03</b>	<b>45.84</b>	<b>45.79</b>	<b>91.70</b>
			<b>Rail</b>	<b>480.66</b>	<b>482.00</b>	<b>240.19</b>	<b>138.82</b>	<b>208.30</b>
			<b>Water</b>	<b>1,460</b>	<b>1,460</b>	<b>1,348</b>	<b>980</b>	<b>907.58</b>
	<b>2.3b</b> Tonnes moved split by three modes: road, rail, inland barge	Tonnes moved by each	<b>Road</b>	<b>12,393,964</b>	<b>12,236,200</b>	<b>11,838,584</b>	<b>11,766,870</b>	<b>10,796,080.49</b>
			<b>Rail</b>	<b>2,417,269</b>	<b>2,539,546</b>	<b>2,654,115</b>	<b>2,597,761</b>	<b>2,666,231.00</b>
			<b>Water</b>	<b>150,828</b>	<b>117,829</b>	<b>205,769</b>	<b>178,259</b>	<b>232,276.00</b>
	<b>2.3c</b> Average load for each mode	<b>2.3c</b> Tonnes per load	<b>Road</b>	<b>23.30</b>	<b>23.06</b>	<b>23.12</b>	<b>23.35</b>	<b>19.43</b>
			<b>Rail</b>	<b>1,451.81</b>	<b>1,452.00</b>	<b>1,451.92</b>	<b>1,493.82</b>	<b>2,271.07</b>
			<b>Water</b>	<b>3,078.12</b>	<b>3,100.76</b>	<b>3,117.71</b>	<b>3,127.35</b>	<b>3,056.26</b>
	<b>2.3d</b> CO <sub>2</sub> emissions as a proportion of production output	kg CO <sub>2</sub> per tonne per	<b>Road</b>	<b>3.85</b>	<b>3.78</b>	<b>1.94</b>	<b>1.89</b>	<b>2.58</b>
<b>Rail</b>			<b>15.19</b>	<b>15.23</b>	<b>7.59</b>	<b>4.65</b>	<b>6.87</b>	
<b>Water</b>			<b>20.87</b>	<b>20.44</b>	<b>18.87</b>	<b>11.83</b>	<b>12.62</b>	
<b>Total</b>			<b>Not reported</b>					<b>4.55</b>
<b>2.3e</b> CO <sub>2</sub> emissions per tonne for incoming materials	kg CO <sub>2</sub> per tonne	<b>Road</b>	N/A - all incoming material are produced on site, transposition from the dig to the plant is included in 2.1. Transport to depots is included in 2.3a, 2.3b, 2.3c, 2.3d					
		<b>Rail</b>						
		<b>Water</b>						
<b>Materials Efficiency</b>	<b>3.1D</b> Proportion of raw material comprising of material diverted from the waste stream	<b>%</b>	<b>0.14%</b>	<b>0.05%</b>	<b>2.86%</b>	<b>3.26%</b>	<b>3.32%</b>	
<b>Water</b>	<b>3.2a</b> Mains water use as a proportion of production output	<b>litres/tonne</b>	<b>7.8</b>	<b>9.7</b>	<b>14.9</b>	<b>15.1</b>	<b>15.5</b>	
	<b>3.2b</b> Controlled groundwater use as a proportion of production output	<b>litres/tonne</b>	<b>359.1</b>	<b>280.7</b>	<b>307.8</b>	<b>205.0</b>	<b>237.8</b>	
<b>Site Stewardship</b>	<b>3.3a</b> Proportion of existing quarries that have restoration plans.	<b>%</b>	<b>90%</b>	<b>94%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	
	<b>3.3b</b> Proportion of sites that have or are linked to, biodiversity action plans.	<b>%</b>	<b>21%</b>	<b>24%</b>	<b>50%</b>	<b>56%</b>	<b>56%</b>	
<b>Health &amp; Safety</b>	<b>4.1</b> Lost injuries per 200,000 direct employee hours per year	<b>Lost time injuries per 1,000,000</b>	<b>0.8</b>	<b>0.8</b>	<b>1.7</b>	<b>0.8</b>	<b>0.0</b>	
<b>Employment &amp; Skills</b>	<b>4.2a</b> % of employees covered by UKAS certified ISO9001/ ISO 14001/ OHSAS 18001 systems (Training & Competence sections)	<b>% of employees</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	
	<b>4.2b</b> % of employees covered by an environmental and health and safety management system following the principles of ISO 14001 and OHSAS 18001	<b>% of employees covered by environmental and health and safety management</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	
	<b>4.2c</b> Hours of training per employee	<b>Hours completed per</b>	<b>28.0</b>	<b>35.9</b>	<b>29.1</b>	<b>29.8</b>	<b>19.3</b>	
<b>Local Community</b>	<b>4.3a</b> % of relevant production sites with community liaison activities (supplemented by 1.3)	<b>% of relevant production sites (and absolute number)</b>	<b>100% relevant sites(35%) (17 site)</b>	<b>100% relevant sites(35%) (17 site)</b>	<b>100% relevant sites(35%) (17 site)</b>	<b>100% relevant sites(38%) (17 site)</b>	<b>100% relevant sites(38%) (17 site)</b>	
	<b>4.3b</b> Provide support for local community charities and projects	<b>Number of lend a hand days completed</b>	<b>39</b>	<b>170</b>	<b>110</b>	<b>63</b>	<b>96</b>	
	<b>4.3c</b> Profile within the community that the sites are located	<b>Number of complaints received</b>	<b>6</b>	<b>3</b>	<b>3</b>	<b>7</b>	<b>3</b>	